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1): the University is mature enough to have a large number of alumni of which at least one should be distinguished;

2): the Board wanted to choose a Rice graduate to demonstrate the fact that it is capable of producing good graduates;

3): someone was desired who was oriented to the Houston area and;

4): they wanted a proven leader - as Masterson was chairman of the History Department, Dean of Humanities, and President of the University of Chattanooga.

On the other hand, the Board did not take into account these ideas:

1): The President should not be of the University so that he could approach it with fresh ideas;

2): He could hire and fire with an air of indifference;

3): Furthermore he should have national notoriety in order to attract outstanding people of his own field;

4): the man should be independently strong to be able to oppose the trustees and the faculty.

Some recommendations made by the faculty student committee included the non-necessity of considering his ability to draw outside money, since the Development Office is doing a good enough job and the necessity of rapport with the student body in a time in which it is claimed communication is breaking down between students and administration. At present, however, the issue is the method of selection, not Masterson. This was reflected in the faculty's overwhelming condemnation of the method of selection but less definitive vote on a clause which could have been construed as condemning Masterson. While the Administration has apologized, except for protest, Rice's students' hands are currently tied. Masterson has indicated that, even